

CURRICULUM VITAE

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Education and Professional Credentials

Degrees

Bachelor of Science, Psychology, Duke University, Durham, North Carolina, 1980
Master of Public Administration, North Carolina State University, Raleigh, North Carolina, 1984
Ph.D., Public Administration, University of Georgia, Athens, Georgia, 1991
Dissertation: [*The Decision Making Orientations of State Government Budget Analysts: Rational or Intuitive Thinkers?*](#) **Received 1991 NASPAA Dissertation Award**

Fellowships and Awards

Title IX Fellowship, 1983-1984. North Carolina State University, Raleigh, North Carolina
Phi Alpha Alpha, 1984. North Carolina State University Chapter, Raleigh, North Carolina
William Block Award, 1985. Presented to outstanding graduate student by the Department of Political Science, North Carolina State University, Raleigh, North Carolina
Robert T. Golembiewski Award, 1990. Presented to outstanding doctoral student in Public Administration by Georgia Students for Public Administration, University of Georgia, Athens, Georgia
NASPAA Dissertation Award, 1991. Presented for outstanding scholarship by the Executive Council, Baltimore, Maryland
Faculty Achievement Award for Excellence in Teaching, 1993. Presented for outstanding teaching by the Executive Committee, College of Public and Urban Affairs, Georgia State University, Atlanta, Georgia
Distinguished Alumnus Award, 2006. Presented by the Department of Political Science and Public Administration, North Carolina State University, Raleigh, North Carolina
Fellow, National Academy of Public Administration of Public Administration, 2013-present
Aaron B. Wildavsky Award, 2016. Presented for lifetime scholarly achievement in the field of public budgeting and finance by the Association for Budgeting and Financial Management at the annual conference of the ABFM, Seattle, Washington
ABFM Best Book Award, 2022. Presented for excellence in the book, [Public Performance Budgeting: Principles and Practice](#) by Elaine Lu and Katherine Willoughby, Routledge Press, Taylor & Francis Publishers (2019) by the Association for Budgeting and Financial Management at the annual conference of the ABFM, Miami, Florida

Work Experience

Assistant Professor, 1989-1995. School of Public Administration, Georgia State University, Atlanta, Georgia

Associate Professor, 1995-2003. Department of Public Administration and Urban Studies, Andrew Young School of Policy Studies, Georgia State University, Atlanta, Georgia

Associate Director, 1995-1998. Department of Public Administration and Urban Studies, Andrew Young School of Policy Studies, Georgia State University, Atlanta, Georgia

Professor, 2003-2017. Department of Public Management and Policy, Andrew Young School of Policy Studies, Georgia State University, Atlanta, Georgia

Golembiewski Professor of Public Administration, 2017-present. Department of Public Administration & Policy, School of Public & International Affairs, University of Georgia, Athens, Georgia

PhD Program Director, 2021-present. Department of Public Administration & Policy, School of Public & International Affairs, University of Georgia, Athens, Georgia

Scholarship and Professional Development

Publications: Books

Thurmaier, Kurt and Katherine Willoughby (2001). Policy and Politics in State Budgeting. M.E. Sharpe Publishers.

Willoughby, Katherine (2014). Public Budgeting in Context: Structure, Law, Reform and Results. Jossey-Bass Publishers.

Willoughby, Katherine G. and Marilyn M. Rubin, editors. (2014). Sustaining the States: The Fiscal Viability of American State Governments. CRC Press, Taylor & Francis Publishers.

Lu, Elaine Yi and Katherine Willoughby (2019). Public Performance Budgeting: Principles and Practice. Routledge Press, Taylor & Francis Publishers.
2022 Best Book Award by the Association for Budgeting and Financial Management

Dzigbede, Komla D., Sarah Beth Gehl and Katherine Willoughby. (2025). Natural Disasters and Local Resiliency. Rowman & Littlefield: Lexington Press.

Publications: Refereed Academic

Willoughby, Katherine G. (1991). "Gender-Based Wage Gap: The Case of the State Government Budget Analyst," Review of Public Personnel Administration (September-December) vol. 12: 33-41.

Willoughby, Katherine G. (1993). "Decision Making Orientations of State Government Budget Analysts: Rationalists or Incrementalists?" Public Budgeting and Financial Management (Winter) vol. 5: 67-114.

Willoughby, Katherine G., and Mary A. Finn (1994). "Organizational Professionalism and Technological Sophistication: Budget Offices in the South," Public Productivity and Management Review (Fall) vol. 18: 19-35.

Finn, Mary A., and Katherine G. Willoughby (1996). "Employment Outcomes of Ex-Offender Job Training Partnership Act (JTPA) Trainees," Evaluation Review (February) vol. 20, no. 1: 67-83.

Willoughby, Katherine G., and Mary A. Finn (1996). "Decision Strategies of the Legislative Budget Analyst: Economist or Politician?" Journal of Public Administration Research and Theory (October) vol. 6, no. 4: 523-546.

- Melkers, Julia, and Katherine G. Willoughby (1998). "The State of the States: Performance-Based Budgeting Requirements in 47 Out of 50," Public Administration Review (January/February) vol. 58, no. 1: 66-73.
- Willoughby, Katherine G., and Gregory Streib (1998). "State Immunization Registries and Public Opinion: The Case of Georgia," State and Local Government Review (Fall) vol. 30: 194-204.
- Willoughby, Katherine G., and Julia Melkers (2000). "Implementing PBB: Conflicting Views of Success," Public Budgeting & Finance (Spring) vol. 20, no. 1: 105-120.
- Streib, Gregory, Mark Rivera and Katherine G. Willoughby (2000) "Reinventing Council-Manager Cities: Examining the Role of City Managers," Public Productivity and Management Review (December) vol. 24, no. 2: 121-132.
- Streib, Gregory, and Katherine G. Willoughby (2001). "Assessing the Value of a Statewide Immunization Registry: The Physician's Perspective," Policy Studies Review (Summer) vol. 18, no. 2: 65-88.
- Melkers, Julia, and Katherine G. Willoughby (2001). "Budgeters Views of State Performance Budgeting Systems," Public Administration Review (January/February) vol. 61, no. 1: 54- 64.
- Willoughby, Katherine G. and Julia Melkers (2001). "Assessing the Impact of Performance Budgeting: A Survey of American States," Government Finance Review (April) vol. 17, no. 2: 25-30.
- Willoughby, Katherine G., Ross Rubenstein, and Russ Lipari (2001). "Revenue Sources of Palestinian Municipalities: Finance Officers Explain Reality and Possibilities," International Public Management Review vol. 2, no. 1: 53-72.
- Willoughby, Katherine G. (2004). "Performance Budgeting and Budget Balancing: State Government Perspective," Public Budgeting & Finance (Summer) vol. 24, no. 2: 21-39.
- Melkers, Julia and Katherine G. Willoughby (2005). "Models of Performance Measurement Use in Local Governments: Understanding Budgeting, Communication and Lasting Effects," Public Administration Review (March/April) vol. 65, no. 2: 180-190.
- Streib, Gregory and Katherine G. Willoughby (2005). "Local Governments as E-Governments: Meeting the Implementation Challenge," Public Administration Quarterly (Spring) vol.29, no. 1-2: 77-112.
- Willoughby, Katherine (2008). "Budget Management Capacity in the States: Issues and Challenges," Public Performance and Management Review (March) vol. 31, no. 3: 244-255.
- Gomez, Juan Luis and Katherine Willoughby (2008). "Performance Informed Budgeting in U.S. State Governments," Presupuesto y Gasto Publico (February) vol. 51: 289-306.
- Rubin, Marilyn M. and Katherine Willoughby (2009). "Financial Management Grades for the States: A Prospective Use," Public Budgeting & Finance (Spring) vol. 29, no. 1: 49-67.
- Lu, Yi, Katherine Willoughby and Sarah Arnett (2009). "Legislating Results: Examining the Legal Foundations of PBB Systems in the States," Public Performance and Management Review (December) vol. 33, no. 2: 266-287.
- Searcy, Cynthia and Katherine Willoughby (2011). "The Great Recession's Impact: The City of Atlanta's Budget," Municipal Finance Review (Spring) vol. 32, no. 1: 11-32.
- Lu, Yi, Katherine Willoughby and Sarah Arnett (2011). "Performance Budgeting in the American States: What's Law Got to Do with It?" State and Local Government Review vol. 43, no. 2: 79-94.

- Gehl, Sarah Beth, Katherine G. Willoughby and Michael J. Bell (2013). "Pension Reform in Atlanta: Funding Past Promises in an Uncertain Future." Public Budgeting & Finance vol. 33, no. 2: 1-21.
- Lu, Yi and Katherine Willoughby (2015). "Performance Budgeting in American States: A Framework of Integrating Performance with Budgeting." International Journal of Public Administration vol. 38, no. 8: 562-572.
- Willoughby, Katherine (2018). "Budget Institutions and Fiscal Sustainability in U.S. State Governments." State, Finance and Taxation vol. 1, no. 1, January-June.
- Dzigbede, Komla, Sarah Beth Gehl, and Katherine Willoughby (2020). "Disaster Resiliency of U.S. Local Governments: Insights to Strengthen Local Response and Recovery from the COVID-19 Pandemic." Public Administration Review vol. 80, no. 4: 634-643.
Accessible at: <https://onlinelibrary.wiley.com/doi/epdf/10.1111/puar.13249>
Recognized by Wiley as top cited paper in Public Administration Review for 2020-2021
- Rubin, Marilyn and Katherine Willoughby (2021). "State Budget Balancing Strategies: COVID-19 and the Great Recession." Public Budgeting & Finance vol. 41, no. 3: 22-41.
Accessible online at: <https://doi.org/10.1111/pbaf.12299>
Recognized by Wiley as one of most downloaded papers in Public Budgeting & Finance Jan-Dec 2021
- Hines, Robert E., Andrew J. Grandage, and Katherine Willoughby (2022). "Staying Afloat: Planning and Managing Climate Change and Sea Level Rise Risk in Florida's Coastal Counties." Urban Affairs Review. vol. 58, no. 2: 493-525.
- Andrew J. Grandage, Robert E. Hines, and Katherine Willoughby (2023). "Treading Water: Planning for Sea Level Rise in the Southeastern United States." Public Works Management & Policy Review. vol. 0, no. 0: 1-18. DOI: 10.1177/1087724X231178868
- Yilin Hou, Philip Joyce, Kurt Thurmaier, and Katherine Willoughby (2023). "Training Future Professors in Public Budgeting, Finance, and Financial Management: The Inter-University Consortium for PhD Courses." Journal of Public Affairs Education, DOI: 10.1080/15236803.2023.2272654
- Grandage, Andrew, Robert E. Hines, Katherine G. Willoughby, and Mathew E. Hauer (2024). "What Drives Adaptation? Evidence from Sea Level Rise Planning in the Southeastern United States." Urban Affairs Review. DOI: <https://doi.org/10.1177/10780874241284947>
- Rubin, Marilyn M., John R. Bartle, and Katherine Willoughby (2024). "Equity in Budgeting: U.S. State and Local Government Initiatives." Journal of Policy Studies. vol. 39, no. 4: 103-122. DOI: <https://doi.org/10.52372/jps.e673>
- Lu, E., Robert Hines, Katherine Willoughby (2025). "Does Performance Change Budgets? Punctuated Equilibrium, Performance, and the Budget for Juvenile Justice in an American State." Journal of Public Budgeting, Accounting & Financial Management. Vol. 37, no. 3: 441-457. DOI: <https://doi.org/10.1108/JPBAFM-09-2024-0170>
- Raadschelders, Jos C. N., Katherine Willoughby and Hongtao Yi (forthcoming). "Good Government: The Future of Research in the Study of Public Administration." Public Performance & Management Review.

Publications: Refereed Practitioner

- Willoughby, Katherine G. (2002). "State Revenue Choices in Slow Times," Spectrum: The Journal of State Government (Spring) vol. 75, no. 2: 9-11.
- Willoughby, Katherine G. (2003). "State Revenue Choices and Gubernatorial Initiatives," Spectrum: The Journal of State Government (Summer) vol. 76, no. 3: 14-17.

- Willoughby, Katherine G. (2004). "Tax Revenues in 2004: Governors Looking Inward?" Spectrum: The Journal of State Government (Spring) vol. 77, no. 2: 15-18.
- Willoughby, Katherine G. et al. (2005). "Grading the States: A Report Card on Government Performance," Governing (February) Special Edition.
- Willoughby, Katherine (2005). "The State of the States in 2005: Facing up to the Problem," Spectrum: The Journal of State Government (Spring) vol. 77, no. 2: 8-13.
- Willoughby, Katherine G. et al. (2008). "Measuring Performance: The State Management Report Card for 2008," Governing (March) Special Edition. Available online at:
- Willoughby, Katherine G. and Paul Benson (2011). "Program Evaluation, Performance Budgeting and PART: The U.S. Federal Experience," Nota d'Economia, quarterly publication of The Economy and Finance Department of the Catalan Government, Spain.
- Lu, Yi and Katherine G. Willoughby (2012). "Performance Budgeting in the States: An Assessment," IBM Center for The Business of Government (Fall/Winter): 71-75.
- Willoughby, Katherine (2020). "Disaster Management: Local Foot Soldiers Press Forward, Unaided but Undeterred." PA Times (September 7). Accessible at: <https://patimes.org/disaster-management-local-foot-soldiers-press-forward-unaided-but-undeterred/>
- Willoughby, Katherine, Komla Dzigbede, and Sarah Beth Gehl (2020). "How Localities Continually Adapt Enterprise Strategies to Manage Natural Disasters." IBM Center for The Business of Government. Accessible at: <http://businessofgovernment.org/report/how-localities-continually-adapt-enterprise-strategies-manage-natural-disasters>

Publications: E-Books, Book Chapters, Reviews, Monographs, and Reports

- Willoughby, Katherine G. (1993). "Patterns of Behavior: Factors Influencing the Spending Judgments of Public Budgeters," in Thomas D. Lynch and Lawrence L. Martin, eds. Handbook of Comparative Public Budgeting and Financial Management. (New York: Marcel Dekker, Inc.): 103-133.
- Willoughby, Katherine G. and Charles Jeffers (1994). Public Safety Consolidation. Prepared for Research Atlanta, College of Business, Georgia State University, Atlanta, Georgia.
- Willoughby, Katherine G. (1995). Jail Consolidation in Fulton County and the City of Atlanta. Prepared for The Urban Study Institute, Inc., College of Business, Georgia State University, Atlanta, Georgia.
- Willoughby, Katherine G. (1996). Arts Festival of Atlanta: Survey of Artists' Perceptions Regarding the Move to Downtown Atlanta. Prepared for Arts Festival of Atlanta.
- Willoughby, Katherine G. (1997) "Decision-Making Orientations of State Government Budget Analysts: Rationalists or Incrementalists?" in Robert T. Golembiewski and Jack Rabin, eds. Public Budgeting and Finance, 4th edition of the Public Administration and Public Policy series 64 (New York: Marcel Dekker, Inc.): 943-962.
- Willoughby, Katherine G., Gregory Streib and Rick Powell. (1998). Benefits and Costs of a Statewide Immunization Registry: Pediatricians' Views. Prepared for the Georgia Department of Human Resources, Division of Public Health, Immunization Program.
- Willoughby, Katherine G. and John Mathews. (2000). State Appropriation Flows to Local Government: The Case of Fulton County. Report for Fiscal Research Program, Andrew Young School of Policy Studies, Georgia State University.
- Willoughby, Katherine G. (Spring 2000). Book Review: The Future of State Taxation, David Brunori, editor (Washington, D.C.: The Urban Institute, 1998) in Public Budgeting and Finance. vol. 20, no. 2: 118-120.

- Willoughby, Katherine G. (Summer 2000). "Collaboration, Communication Key to Successful Budget Reform," *The Briefing*, Special Research Issue (Andrew Young School of Policy Studies, GSU): 5-6.
- Streib, Gregory, and Katherine G. Willoughby (2000). "Planning Centralized Immunization Registries: Disease Prevention, Cost Reduction, and Implications for Privacy," In David Garson, ed. Handbook of Public Information Systems. (New York: Marcel Dekker, Inc.).
- Thurmaier, Kurt, and Katherine G. Willoughby (2001). "Windows of Opportunity: Toward a Multiple Rationalities Model of Budgeting," in John Bartle, ed. Evolving Theories of Public Budgeting. (Elsevier Science Ltd.): 29-54.
- Willoughby, Katherine G. and Laura Tucker (2001). "DeKalb County, Georgia: A Measured Approach to System Implementation," Case Assessment for SEA Research Study (Governmental Accounting Standards Board, Norwalk Connecticut).
- Willoughby, Katherine G. and Julia E. Melkers (2001). "Performance Budgeting in the States," in Richard Nathan and Dall Forsythe, eds. Quicker, Better, Cheaper? Managing Performance in American Government. (NY: The Rockefeller Institute).
- Willoughby, Katherine G. and Gregory Streib (2001). "Identifying Consumer Education Needs in Georgia." Report for the Office of Consumer Affairs, Office of the Governor, State of Georgia. September 20.
- James, Brian, Julia Melkers and Katherine Willoughby (2002). "Summary of GASB Survey to State and Local Governments: Performance Measurement Use by Governments." Results of Mailed Survey for the Governmental Accounting Standards Board, Norwalk, Connecticut.
- Streib, Gregory and Katherine G. Willoughby (2002). "Consumer Services in Georgia: Charting a Course for a Changing World." Report for the Office of Consumer Affairs, Office of the Governor, State of Georgia. February 28.
- Streib, Gregory, Katherine Willoughby and Mark Rivera (2002). "Understanding the Consumer Information Needs of Georgia's Hispanic Population: A Protocol for Study." Report for the Office of Consumer Affairs, Office of the Governor, State of Georgia, July 2002.
- Willoughby, Katherine and Gregory Streib (2002). "Consumer Problems in Georgia: Findings from a Series of Four Telephone Polls." Report for the Office of Consumer Affairs, Office of the Governor, State of Georgia, December 2002.
- Willoughby, Katherine and Kurt Thurmaier (2002). Case study for *Public Futures*, "Budget Practices in the States: Assessment of Georgia and Kansas Systems" in Participation in Budgetary Processes – Developments, Difficulties and Detours by Colin Talbot and Carole Johnson, ***submitted to the Scottish Parliament*** for review and consideration.
- Willoughby, Katherine G. (2002). "A Multiple Rationality Theory of Budgeting: Budget Office Orientations and Analysts' Roles," in Aman Khan and W. Bartley Hildreth, eds. Public Theory in the Public Sector. (Westport, CT: Quorum Books): 104-122.
- Streib, Gregory, and Katherine G. Willoughby (2002). "Local Governments Becoming E-Governments: Getting the Sizzle, Avoiding the Fizzle," in H. George Frederickson and John Nalbandian, eds. The Future of Local Government Administration. (Washington, DC: ICMA).
- Lauth, Thomas P., and Katherine G. Willoughby (2003). "Reductions in the FY 1992 Georgia Budget: Responses to a Revenue Shortfall," in Aman Khan and W. Bartley Hildreth, eds. Case Studies in Public Budgeting and Financial Management. (NY: Marcel Dekker, Inc.): 377-391.

- Willoughby, Katherine G. (2003). "Program Budgeting," in Gerald Miller, ed. Encyclopedia of Public Administration and Public Policy. (NY: Marcel Dekker, Inc.).
- Willoughby, Katherine G. (2003). "State Revenue Choices: 2003 and Beyond," in Keon Chi, ed. The Book of the States. vol. 35 (Lexington, KY: Council of State Governments) 329-333.
- Willoughby, Katherine, Pratik Mhatre, and Lakshmi Pandey. (2004). The Geography of Housing in the Atlanta Region. Atlanta Census 2000 Report.
- Willoughby, Katherine and Julia Melkers (2004). Understanding Performance Measurement Use in State Governments. IBM Center for the Business of Government: Managing for Results and Performance Series.
- Willoughby, Katherine G. (2004). "Tax Revenues in 2004: Governors Look Inward?" in Keon Chi, ed. The Book of the States. vol. 36 (Lexington, KY: Council of State Governments): 325-329.
- Streib, Greg, and Katherine G. Willoughby (2004). "Exploring Internet Options: The Case of Georgia's Consumer Services," in David Garson, ed. Handbook of Public Information Systems, 2nd edition. (NY: Marcel Dekker): 359-373.
- Willoughby, Katherine G. (2005). "The State of the States in 2005: Facing up to the Problem," in Keon Chi, ed. The Book of the States. vol. 37 (Lexington, KY: Council of State Governments): 183-190.
- Willoughby, Katherine G. (2006). "The State of the States: Governors Consider the Long View," in Keon Chi, ed. The Book of the States. vol. 38 (Lexington, KY: Council of State Governments): 137-142.
- Willoughby, Katherine G. and Julia Melkers (2007). "Staying the Course: The Use of Performance Measurement in State Governments," in Jonathan D. Breul and Carl Moravitz, eds. Integrating Performance and Budgets: The Budget Office of Tomorrow. (Rowman & Littlefield Publishers, Inc.): 71-106.
- Willoughby, Katherine G. (2007). "The State of the States: Political Change Emboldens Governors," in Keon Chi, ed. The Book of the States. vol. 39 (Lexington, KY: Council of State Governments): 147-153.
- Willoughby, Katherine G. and Hai Guo (2007). "The State of the Art: Revenue Forecasting in U.S. State Governments," in Jinping Sun and Thomas P. Lynch, eds. Handbook of Government Forecasting. (Taylor & Francis Publishers): 244-255.
- Willoughby, Katherine, Chris Lewis and Deon Locklin (2007). "Research Study Designed to Develop a Universal Measure of Service Quality." Research briefing to the Georgia Governor's Office of Customer Service. Product of the DPAUS Public Performance and Management Group (January).
- Willoughby, Katherine (2007). "Agency Report on Item Means, Attribute Scores and Georgia Service Quality Index." Individual reports prepared for 18 state agencies in Georgia (June-October).
- Willoughby, Katherine and John Matthews (2007). The Fiscal Impact on DeKalb County with Possible Incorporation of Dunwoody, Georgia. Report prepared for DeKalb County, Georgia.
- Willoughby, Katherine G. (2007). Commentary on "Betting on the Future with a Cloudy Crystal Ball? Revenue Forecasting, Financial Theory, and Budgets—An Expanded Treatment." by Fred Thompson and Bruce L. Gates in Public Administration Review (September/October) vol. 67, no. 5: 81-87.

- Willoughby, Katherine G. (2008). "The State of the States: Governors Keep Agendas Short," in Keon Chi, ed. The Book of the States. vol. 40 (Lexington, KY: Council of State Governments): 157-164.
- Willoughby, Katherine G. (2009). "The State of the States: Governors Mirror New Administration Priorities," in Audrey S. Wall, ed. The Book of the States. vol. 41 (Lexington, KY: Council of State Governments): 161-168.
- Willoughby, Katherine G. (2009). "The Psychology of Performance Management: Think Locally, Act Locally," Public Administration Review (July/August) vol. 69, no. 4: 790-793.
- Willoughby, Katherine G. and Juan Luis Gomez (2009). "Task II: GP Financial Management Capacity and PRI Financial Management Reform Efforts in West Bengal." Report prepared for the International Studies Program, Andrew Young School of Policy Studies, Georgia State University, Atlanta, Georgia (November).
- Streib, Gregory and Katherine Willoughby (2010). "E-government as a Public Management Reform: The Experience in the States," in Christopher Shea and G. David Garson, eds. The Handbook of Public Information Systems, 3rd edition. (UK: Taylor & Francis Publisher): 171-188.
- Willoughby, Katherine G. (2010). "Reaching and Maintaining Structural Balance: Leaders in the States," in Sally Wallace, ed. State and Local Fiscal Policy: Thinking Outside the Box? (UK: Edward Elgar Press): 179-200.
- Willoughby, Katherine G. (2010). "The State of the States: Governors Focus on Performance in Time of Deficits," in Audrey S. Wall, ed. The Book of the States. vol. 42 (Lexington, KY: Council of State Governments): 177-184.
- Willoughby, Katherine G. and Paul Benson (2011). "Program Evaluation, Performance Budgeting and PART: The U.S. Federal Experience," International Studies Program, Georgia State University, Working Paper 11-12 (May).
- Willoughby, Katherine G. (2011). "The State of the States: Governors Aggressively Chip Away," in Audrey S. Wall, ed. The Book of the States. Vol. 43 (Lexington, KY: Council of State Governments): 117-126.
- Willoughby, Katherine G. (2012). "The State of the State Addresses: The New Normal Fosters Gubernatorial Funnel Vision," in Audrey S. Wall, ed. The Book of the States. Vol. 44 (Lexington, KY: Council of State Governments): 193-202.
- Gehl, Sarah Beth and Katherine Willoughby (2013). "The State of the State Addresses: Settling in for the Long Haul," in Audrey S. Wall, ed. The Book of the States. Vol. 45 (Lexington, KY: Council of State Governments): 135-142.
- Willoughby, Katherine G. and Marilyn Rubin (2014). "Measuring Government Performance: The Intersection of Strategic Planning and Performance Budgeting," in Paul Joyce, Marc Holzer and John Bryson, eds. Developments in Strategic and Public Management. (Palgrave Macmillan Publishers).
- Smith, Keegan and Katherine Willoughby (2014). "The State of the State Addresses: Holding Steady in the New Normal," in Audrey S. Wall, ed. The Book of the States. Vol. 46 (Lexington, KY: Council of State Governments): 133-138.
- Willoughby, Katherine G. (2015). Book Review: Public Financial Management and Its Emerging Architecture, Public Finance and Management vol.15, no. 2.

- Smith, Keegan and Katherine Willoughby (2015). "The State of the State Addresses: More Comfortable, Still Cautious," in Audrey S. Wall, ed. The Book of the States. Vol. 47 (Lexington, KY: Council of State Governments): 133-139.
- Willoughby, Katherine G. (2016). "The State of the State Addresses: Governors in the Hot Seat," in Audrey S. Wall, ed. The Book of the States. Vol. 48 (Lexington, KY: Council of State Governments): 137-146.
- Willoughby, Katherine G. and Anna Sexton (2017). "The State of the State Addresses: Governors Hesitant in Promising More," in Audrey S. Wall, ed. The Book of the States. Vol. 49 (Lexington, KY: Council of State Governments): 151-158.
- Willoughby, Katherine G. (2019). Book Review: Building Democracy and International Governance, by George M. Guess. New York and London: Routledge Press. In Publius: The Journal of Federalism, Published June 12, 2019 at: <https://doi.org/10.1093/publius/pjz019>
- Willoughby, Katherine (2020). Interactive E-Book: Management Systems and Strategies. Tophat.
- Willoughby, Katherine (Lead Author) with Donald Bathurst, Gregory Devereaux, Kay C. Goss, Elizabeth Kellar, Shelley Metzenbaum, John Ten Hoeve and Louis W. Uccellini (2020). Emergency and Disaster Management Case Study. (March). Standing Panel on Intergovernmental Systems, National Academy of Public Administration. Accessible at: https://www.napawash.org/uploads/Emergency_Management_Case_Study.pdf
- Willoughby, Katherine (2021). "From Theories to Practice: The Ongoing Search for Control, Efficiency, Transparency and Results in Government." Chapter 14 in the Handbook of Public Administration, 4th edition, edited by W. Bartley Hildreth, Gerald J. Miller and Evert A. Lindquist. Routledge Press, pp. 175-196.
- Willoughby, Katherine and Colt Jensen (2021). "Public Budgeting Mechanics." Chapter 4 in Teaching Public Budgeting and Finance, edited by Bruce D. McDonald, III and Meagan M. Jordan. Routledge Press, pp. 51-74.
- Rubin, Marilyn M., John Bartle and Katherine Willoughby (2022). "Equity in Budgeting: An Overview of State and Local Government Initiatives." Report for Rutgers New Jersey State Policy Lab (June). Accessible at: <https://rutgers.app.box.com/s/e19dmf6tsj72uuvaxsra2wqh5cpef6ih>
- Willoughby, Katherine (2023). Interactive E-Book: Public Budgeting: Theories and Practices. Tophat.
- Kellough, J. Edward, Elaine Yi Lu and Katherine Willoughby (2024). "A Titan in Public Budgeting and Finance: Tribute to Thomas P. Lauth April 27, 1938-May 13, 2023. Public Budgeting & Finance vol. 44: 5-13.
- Callahan, Rich, Steve Redburn, Shelley Metzenbaum, Mark Pisano, Lisa Benjamin, Beth Blauer, Greg Devereaux, William Dodge, Barbara Dyer, Michael Jacobson, Calvin C. Johnson, Donald F. Kettl, Kenneth W. Kizer, MD, Lauren Larson, Jan Perry and Katherine Willoughby (2024). Reducing Homelessness in the United States: An Intergovernmental Challenge. (September). Standing Panel on Intergovernmental Systems, National Academy of Public Administration. Accessible at: https://s3.us-west-2.amazonaws.com/napa-2021/annual-reports/Reducing-Homelessness-in-the-US_An-Intergovernmental-Challenge_9.9.24.pdf

Willoughby, Katherine (2024). "Debate: Dishing on Performance Budgeting—A New Recipe for Budgeting that Legislators can Digest." *Public Money & Management*, pp. 1–3.
<https://doi.org/10.1080/09540962.2024.2420546>

Internally Funded Research Projects

Instructional Improvement Grant, 1989. Georgia State University, Atlanta, Georgia. \$500
Proposal to Evaluate the Relationship between Service Delivery and Program Outcomes among JTPA Adult Clients with Felony Arrest Records, 1991. Georgia State University Grant Program, Atlanta, Georgia (with Mary A. Finn). \$2,500
Proposal to Evaluate the Relationship between Participation in JTPA Programs and Recidivism Rates of JTPA Adult Clients with Felony Arrest Records, 1992. Georgia State University Grant Program, Atlanta, Georgia (with Mary A. Finn). \$2,325
Proposal to Evaluate the Decision Making Orientations of Legislative Budget Analysts in Ten Southern States, 1992. Georgia State University Grant Program, Atlanta, Georgia (with Mary A. Finn). \$2,700
Multimedia Upgrade, 1994. Georgia State University Quality Improvement Fund, Atlanta, Georgia. \$750
Multimedia Upgrade, 1995. College of Public and Urban Affairs, Georgia State University, Atlanta, Georgia. \$3,000
Proposal for Quality Improvement Funds for Major Instructional Equipment for DPAUS, 1997. (February). \$15,000
The Success of Budget Reform: Assessment of Performance Based Budgeting Implementation in State Governments, July 1998-June 1999. Funded by Georgia State University Research Initiation Grant Fund. **Co-PI: Katherine Willoughby and Julia Melkers.** \$5,000
WebCT Mentee Grant, 2000. Funded by the Georgia State University Andrew Young School of Policy Studies. \$2,500
Municipal Governments as E-governments: Can They Conduct Business in an Online World? July 2001-June 2002. Funded by the Georgia State University Research Initiation Grant Fund. **PI: Katherine Willoughby.** \$3,000
Legislative Budgeting in Georgia, July 2005-June 2006. Georgia State University Mentoring Grant. **Mentor** to PI: Carolyn Bourdeaux. \$15,000
Financial Health of Georgia Charter Schools, 2010-2011. Georgia State University Mentoring Grant. **Mentor** to PI: Cynthia Searcy. \$11,000

Externally Funded Research Projects

State Appropriation Flows to Local Government: The Case of Fulton County, 1996 and 1997. Report for Research Atlanta. \$5,000
Survey of Artist Perceptions of Arts Festival to Downtown Atlanta, August-September, 1996. Contract with Arts Festival of Atlanta, **Team member.** PI: John C. Thomas. \$2,500
State of Georgia Immunization Registry Project, September 1996-August 1997. Development of rules and regulations for the Registry for Georgia's Department of Human Resources, Division of Public Health, **Co-PI: Katherine Willoughby and Gregory Streib.** \$150,000
ICMA Assessment Tool for Local Government Managers, December 1997-January 1999. Development of assessment tools for local government managers. **Team member.** PI: Gregory Streib with assistance from Mark Rivera, ICMA. \$250,000

Reporting and Using Performance Measures in State and Local Governments, March 1999-September 2000. Funded by the Alfred P. Sloan Foundation. **Co-PI: Katherine Willoughby and Julia Melkers.** \$30,000

Identifying Georgia Citizens' Consumer Education Needs, July 2001-December 2002. Funded by the Georgia Governor's Office of Consumer Affairs. **PI: Katherine Willoughby.** ~\$146,000

Government Performance Project, September 2003-March 2006. Funded by The Pew Charitable Trusts. **PI: Katherine Willoughby.** ~\$135,000

Identity Theft in Georgia. Funded by the Georgia Governor's Office of Consumer Affairs, September 2005-June 2006. **Co-PI: Katherine Willoughby and Greg Streib.** ~\$45,000

Government Performance Project, July 2006-June 2008. Funded by The Pew Charitable Trusts. **PI: Katherine Willoughby.** ~\$140,000

The DeKalb Study, August 2006-April 2007. Funded by DeKalb County, Georgia. **PI: Katherine Willoughby;** Team Members: John Matthews and Michael Kray. ~\$30,000

West Bengal's Modernization of the PRI System for Rural Local Governance, June 2009-March 2010. Funded by The World Bank, the Department for International Development and the Andrew Young School of Policy Studies, International Studies Program. **PI: Sally Wallace;** Team Members: **Andrey Timofeev and Katherine Willoughby.** ~\$118,000

IBM Center for The Business of Government Research Competitive Grant, October 2011-August 2012. "Performance Budgeting in a Down Economy: Worth the Investment?" **Co-PI: Katherine Willoughby and Yi Lu** (John Jay College, City University of New York). ~\$20,000

Public Debt Management Training: Government Accrual-based Accounting Systems and Implementation Strategies. August-September 2016. Competitive grant awarded by the Institute of International Education and the USAID/Indonesia PRESTASI-II Program. Awarded to the Andrew Young School of Policy Studies, International Center for Public Policy. **Technical Coordinator: Katherine Willoughby;** Logistics Coordinator: Paul Benson. ~\$141,000

IBM Center for the Business of Government Research Competitive Grant, January 2020. "How Localities Continually Adapt Enterprise Strategies to Manage Natural Disasters." **PI: Katherine Willoughby,** with Komla Dzigbede, Ph.D., SUNY, Binghamton, New York; Sarah Beth Gehl, Ph.D., The Roosevelt Institute, New York; Laura Goddeeris, ICMA; Tad McGalliard, ICMA. \$20,000

Papers Presented at Professional Meetings and Conferences

Brudney, Jeffrey L., and Katherine G. Willoughby (1986). Volunteers in Local Government: The Potential for Utilization. Paper presented at the annual conference of the American Society for Public Administration. Anaheim, California.

Willoughby, Katherine G. (1988). Usefulness of Social Judgment Analysis in Budgetary Decision Making. Paper presented at the Southeastern Conference on Public Administration. Birmingham, Alabama.

Willoughby, Katherine G. (1989). Information Processing and the State-level Analyst: Using Political Cues. Paper presented at the annual conference of the Southern Political Science Association. Memphis, Tennessee.

Willoughby, Katherine G. (1989). Decision Making Orientations of State Government Budget Analysts: Incrementalists or Rationalists? Paper presented at the Southeastern Conference on Public Administration. Jackson, Mississippi.

- Willoughby, Katherine G. (1990). Gender-Based Wage Gap: The Case of the State Government Budget Analyst. Paper presented at the annual conference of the Southern Political Science Association. Atlanta, Georgia.
- Willoughby, Katherine G. (1991). State Government Spending Policies: Environmental Factors Influencing Executive Analysts' Decisions. Paper presented at the annual conference of the American Political Science Association. Washington, DC.
- Finn, Mary A., and Katherine G. Willoughby (1992). Job Training Partnership Act (JTPA) Services for Felons: The Relationship between Service Delivery and Employment Status among Adult Participants with Felony Arrest Records. Paper presented at the Academy of Criminal Justice Sciences Conference. Pittsburgh, Pennsylvania.
- Lauth, Thomas P., and Katherine G. Willoughby (1992). Cutback Management in Georgia: State Agency Responses to 1992 Budget Reductions. Paper presented at the annual conference of the Southern Political Science Association. Atlanta, Georgia.
- Willoughby, Katherine G., and Mary A. Finn (1993). Organizational Professionalism and Technological Sophistication: Budget Offices in the South. Paper presented at the Southeastern Conference on Public Administration. Cocoa Beach, Florida.
- Willoughby, Katherine G., and Mary A. Finn (1993). Decision Strategies of the Legislative Budget Analyst: Economist or Politician? Paper presented at the annual conference of the Southern Political Science Association. Savannah, Georgia.
- Thurmaier, Kurt, and Katherine G. Willoughby (1994). Political and Economic Choices: The Decision Strategies of Public Budgeteers. Paper presented at the annual conference of the Midwest Political Science Association. Chicago, Illinois. April 14-16.
- Thurmaier, Kurt, and Katherine G. Willoughby (1995). The Changing Roles of Central Budget Bureaus and Analysts: A Comparison of Midwest and Southeast States. Paper presented at the annual conference of the Midwest Political Science Association. Chicago, Illinois. April 8.
- Thurmaier, Kurt, and Katherine G. Willoughby (1995). State Government Central Budget Bureaus: We Don't Do Management Anymore. Paper presented at the annual conference of the Association for Budgeting and Financial Management. Washington, DC. October 12-14.
- Melkers, Julia, and Katherine G. Willoughby (1996). The State of the States: Performance Based Budgeting Legislation. Paper presented at the annual conference of the American Evaluation Association. Atlanta, Georgia. November 8.
- Willoughby, Katherine G. (1997). Performance Based Budgeting in Georgia: The Effects of SB335 on Appropriations. Invited paper presented at DPA Conference, 25th Anniversary. University of Georgia, Athens, Georgia. May 9-10.
- Willoughby, Katherine G. and Julia Melkers (1997). The State of the States: Performance Based Budgeting Requirements in 47 Out of 50. Invited paper presented at the annual conference of the Senior Fiscal Analysis of the National Council of State Legislatures. Savannah, Georgia. September 12.
- Willoughby, Katherine G. and Julia Melkers (1997). The View from the Trenches: Budget Analysts Perceptions of PBB. Presented at the annual conference of the American Evaluation Association. San Diego, California. November 8.
- Willoughby, Katherine G. and Gregory Streib (1998). State Immunization Registries and Public Opinion: The Case of Georgia. Invited paper presented at the 6th annual LINKS Conference. Boston, Massachusetts. April 15-19.

- Melkers, Julia and Katherine G. Willoughby (1998). Incentives and Disincentives for Performance: State PBB Legislation. Paper presented at the annual conference of the American Society for Public Administration. Seattle, Washington. May 8-13.
- Melkers, Julia and Katherine G. Willoughby (1998). Word from the Trenches: Practitioner Views on State PBB Systems, Implementation, and Use. Invited paper presented at the LBJ School sponsored Managing for Results Conference, University of Texas-Austin, Austin, Texas. May 19-22.
- Melkers, Julia and Katherine G. Willoughby (1998). Budget Practitioners' Views on State PBB Systems, Implementation, and Use. Paper presented at the annual conference of the American Evaluation Association, Chicago, Illinois. November 4-7.
- Willoughby, Katherine and Kurt Thurmaier (1998). The Budget Process Model: A Multiple Rationalities Theory. Paper presented at the annual conference of the Association on Budgeting and Financial Management, Washington, DC. November 4-7.
- Willoughby, Katherine and Julia Melkers (1998). Implementing PBB: Conflicting Views of Success. Paper presented at the annual conference of the Association on Budgeting and Financial Management, Washington, DC. November 4-7.
- Rubenstein, Ross and Katherine Willoughby (1999). Revenue Sources of Palestinian Municipalities: Finance Officers Explain Reality and Possibilities. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Washington, DC. October 7-9.
- Willoughby, Katherine G. (2000). Performance Measurement in Government: Enhancing Successful Application across Levels and Programs. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Kansas City, Kansas. October 5-7.
- Willoughby, Katherine G. (2000). Teaching the Right IT Skills: How and What? Teaching roundtable presentation at the annual conference of the Association of Budgeting and Financial Management, Kansas City, Kansas. October 5-7.
- Willoughby, Katherine and Julia Melkers (2001). Performance Budgeting in the States: The Influence of Performance Measurement on Budget Decisions and Cycles. Paper and presented at the Advanced Learning Institute's Government Executive Series on Performance Measurement for State and Local Government, Atlanta, Georgia. March 28.
- Snow, Doug and Katherine Willoughby (2001). Legislatures, Budget Analysts and the Budget Process. Paper presented at the annual conference of the Midwest Political Science Association, Chicago, Illinois. April 22.
- Willoughby, Katherine and Greg Streib (2001). The Future of State Consumer Services: Finding a Footing in a Changing World. Paper presented at the Southeastern Conference of Public Administration, Baton Rouge, Louisiana. October 11-12.
- Willoughby, Katherine and Doug Snow (2002). Legislative Fiscal Staff Influence in Legislatures: A Model of Decision-Making. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Washington, DC. January 17.
- Willoughby, Katherine (2002). Performance Measurement Usefulness in State Budgetary Deliberations. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Washington, DC. January 17-19.
- Willoughby, Katherine (2002). State Revenue Choices in Slow Times. Paper presented at the annual conference of the American Society for Public Administration, Phoenix, Arizona. March 25.

- Willoughby, Katherine and Gregory Streib (2002). The Future of Information Technology in Local Government. Invited paper presented at the Hansell Symposium: *Management and the American City*, Lawrence, Kansas. April 16-18.
- Willoughby, Katherine and Julia Melkers (2002). Evolving Performance Measurement in Local Governments. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Washington, DC. October 10-12.
- Willoughby, Katherine (2002). Budgeting for Performance: State and Local Practices. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Kansas City, Missouri. October 10-12.
- Willoughby, Katherine (2003). Performance Measurement and Budgeting in the States: Managing in Bad Times. Paper presented at the annual conference of the American Society for Public Administration, Washington, DC. March 18.
- Willoughby, Katherine and Julia Melkers (2003). When does Performance Matter for Budgeting? Perspectives of State Budgeters and Agency Staff. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Washington, DC. September 18-20.
- Willoughby, Katherine (2003). Organizing the Governor's Office: Current Choices and Influence on Executive Budget Activity. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Washington, DC. September 17.
- Willoughby, Katherine and Julia Melkers (2003). What Counts in Performance Measurement Use? Empirical Models in U.S. State Governments. Paper presented at the annual conference of the National Public Management Research Conference, Washington, DC. October 11.
- Willoughby, Katherine (2004). Public Budgeting and Business Practice: The Case of Charlotte, North Carolina. Paper presented at the annual conference of the Association of Budgeting and Financial Management, Chicago, Illinois. October 7-9.
- Willoughby, Katherine (2005). Decision Orientations and Roles in Local Budget Offices: Examination of Budget Office Analysts in Charlotte, North Carolina. Paper presented at the annual conference of the Midwest Political Science Association, Chicago, Illinois. April 8.
- Willoughby, Katherine (2006). Modern Budgeting in the States: Gubernatorial Agendas and Budgeting at the Sub-national level of Government. Paper presented the annual conference of the American Society for Public Administration, Denver, Colorado. April 1-4.
- Willoughby, Katherine and Hai (David) Guo (2006). State Government Advancements in Procurement. Paper presented at the Southeastern Conference of Public Administration, Athens, Georgia. September 28.
- Willoughby, Katherine and Hai (David) Guo (2006). State Revenue Forecasting: Results from the Government Performance Project. Paper presented at the annual conference for the Association for Budgeting and Financial Management (ABFM), Atlanta, Georgia. October 19-21.
- Willoughby, Katherine and Yi Lu (2007). An Incentive Strategy for the Use of Performance Information. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. October 25-27.

- Willoughby, Katherine and Yi Lu (2008). Charting Performance Budgeting Laws in the States: Successful or Just Hype? Paper presented at the annual conference for the Association for Budgeting and Financial Management, Chicago, Illinois. October 23-25.
- Willoughby, Katherine and Marilyn Rubin (2009). State Budget Balancing Strategies: Riding into the Future on Lessons Learned from the Past. Paper presented at the Fifth TransAtlantic Dialogue, The Future of Governance, George Washington University, Washington, DC. June 11-13.
- Willoughby, Katherine and Marilyn Rubin (2009). Good Management, Less Stress? The Relationship between Financial Management Grades and Fiscal Performance in State Governments. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. September 24-26.
- Willoughby, Katherine and Yi Lu (2009). Modeling Performance Budgeting in the States: Effectively Integrating Performance with Budgeting. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. September 24-26.
- Willoughby, Katherine (2009). Local Government Fiscal Future: Changing Structures, Relationships, Revenues and Management. Paper presented at the Alliance for Innovation “Big Ideas” Conference, Decatur, Georgia. October 24.
- Willoughby, Katherine (2010). Performance Measurement and Possibilities: Performance Measurement Use by Rural Local Governments in West Bengal, India. Paper presented at the annual conference of the American Society for Public Administration, San Jose, California. April 9-13.
- Willoughby, Katherine and Marilyn Rubin (2010). Bringing in the Money: Measuring Performance of State Departments of Revenue. Paper presented at the Sixth TransAtlantic Dialogue Conference, Siena, Italy. June 23-26.
- Willoughby, Katherine and Cynthia Searcy (2010). The Great Recession’s Impact on Big City Budgets in the United States: The City of Atlanta. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Omaha, Nebraska. October 7-9.
- Willoughby, Katherine and Soyoung Park (2010). The Effect of the Federal Fiscal Expansion on State Government Budgets. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Omaha, Nebraska. October 7-9.
- Willoughby, Katherine and Marilyn Rubin (2010). State Budget Balancing Strategies: Riding into the Future on Lessons Learned from the Past. Plenary presentation at the annual conference for the Association for Budgeting and Financial Management, Omaha, Nebraska. October 7-9.
- Willoughby, Katherine and Yi Lu (2010). Riding the Economic Cycle: The Influence of Performance Budgeting and Management for State Fiscal Health. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Omaha, Nebraska. October 7-9.
- Willoughby, Katherine and Marilyn Rubin (2011). Measuring Government Performance: The Intersection of Strategic Planning and Performance Budgeting. Paper presented at the Seventh TransAtlantic Dialogue Conference, Strategic Management of Public Organizations, Newark, New Jersey. June 23-25.

- Willoughby, Katherine and Yilin Hou (2011). Fiscal Discipline in Subnational Governments: A Capacity Measure of Financial Management in American Governments. Paper presented at the Second International Conference on Government Performance Management & Leadership, Portland, Oregon. October 1-2.
- Willoughby, Katherine and Marilyn Rubin (2011). Strategic Planning, Performance Budgeting, and Fiscal Performance. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. October 13-15.
- Willoughby, Katherine and Yi Lu (2011). Charting Performance Reporting: The Perspective of State Governments. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. October 13-15.
- Willoughby, Katherine (2012). Rethinking Government Finances: When All-Cuts Budgeting Doesn't Get It All Done. Panelist at Governing Conference, Atlanta, Georgia. April 26.
- Willoughby, Katherine and Michael J. Bell (2012). Sustained Fiscal Stress on American Local Governments: Investment Target Effects on Unfunded Pension Liabilities. Paper presented at the annual conference for the Association for Budgeting and Financial Management, New York, New York. October 11-13.
- Willoughby, Katherine (2012). A History of the States in Fiscal Crisis. Paper presented at the annual conference for the Association for Budgeting and Financial Management, New York, New York. October 11-13.
- Willoughby, Katherine (2013). Performance Measurement Initiatives: An International Comparison. Paper presented at the annual conference for the American Society for Public Administration, New Orleans, Louisiana. March 15.
- Willoughby, Katherine and Marilyn Rubin (2013). Measuring Government Performance: The Intersection of Strategic Planning and Performance Budgeting. Paper presented at the annual conference for the American Society for Public Administration, New Orleans, Louisiana. March 18.
- Willoughby, Katherine (2013). After the Fall: Governors and State Budget Priorities Following the Great Recession. Paper presented at the annual conference for Association for Budgeting and Financial Management, Washington, DC. October 3-5.
- Willoughby, Katherine (2013). Fiscal Sustainability in the American States: Learning from the Past, Understanding the Future. Paper presented at the annual conference for Association for Budgeting and Financial Management, Washington, DC. October 3-5.
- Gehl, Sarah Beth and Katherine Willoughby (2014). State Spending Discretion in a Slow Growth Economy. Paper presented at the annual conference for Southeastern Conference of Public Administration, Atlanta, Georgia. September 17-20.
- Willoughby, Katherine and Sarah Beth Gehl (2014). State Programming Decisions: Level of Discretion in an Era of Fiscal Stringency. Paper presented at the annual conference for Association for Budgeting and Financial Management, Grand Rapids, MI. October 1-4.
- Willoughby, Katherine and Marilyn Rubin (2014). Sustaining the States: The Fiscal Viability of American State Governments. Presentation at the annual conference of the National Academy of Public Administration, Washington, DC. November 13-14.
- Willoughby, Katherine, Marilyn Rubin and Monique Jn-Marie (2015). Before, During and After the Great Recession: Bond Ratings of State GO Debt across the Three Major Debt Rating Agencies. Paper presented at the annual conference for Association for Budgeting and Financial Management, Washington, DC. October 1-3.

- Willoughby, Katherine and Yi Lu (2016). Before, During and After the Great Recession: Bond Ratings of State GO Debt across the Three Major Debt Rating Agencies. Paper presented at the annual conference for Association for Budgeting and Financial Management, Washington, DC. October 1-3.
- Willoughby, Katherine, Marilyn Rubin and Monique Jn-Marie (2015). Before, During and After the Great Recession: Bond Ratings of State GO Debt across the Three Major Debt Rating Agencies. Paper presented at the annual conference for Association for Budgeting and Financial Management, Washington, DC. October 1-3.
- Willoughby, Katherine and Yi Lu (2016). Performance Budgeting Applications for Juvenile Justice Programs: Funding and Programmatic Impact. Paper presented at the annual conference for Association for Budgeting and Financial Management, Seattle, Washington. October 6-9.
- Willoughby, Katherine and Marilyn Rubin (2016). State Revenue Departments: Innovating for Efficient Fund Flow. Paper presented at the annual conference for Association for Budgeting and Financial Management, Seattle, Washington. October 6-9.
- Willoughby, Katherine and Marilyn Rubin (2017). State Revenue Departments: Innovating for Efficient Fund Flow. Paper presented at the annual conference for American Society for Public Administration, Atlanta, Georgia. March 17-21.
- Dzigbede, Komla, Sarah Beth Gehl and Katherine Willoughby (2017). Local Government Budget Response to Fiscal Shocks. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. September 28.
- Rubin, Marilyn and Katherine Willoughby (2017). Trumped or Not: Effect of Federal Tax Reform in Georgia and New York. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. September 28.
- Willoughby, Katherine and Yi Lu (2017). Revisiting the Agency Perspective of Performance Budgeting: The Use of Performance in Budgeting for Juvenile Correction Among U.S. States. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. September 28-30.
- Lu, Yi and Katherine Willoughby (2018). National Survey of State Juvenile Corrections Agencies: Is the Agency Perspective of Performance and Budgeting a New Frontier? Paper presented at the annual conference for the American Society for Public Administration, Denver, Colorado, March 9-13.
- Grandage, Andrew J., Mathew Hauer, Robert Hines and Katherine Willoughby (2018). Budgeting Underwater: State Budget Policy Change as Tides Rise. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Denver, Colorado, October 4-6.
- Lee, Jekyung, Marilyn Rubin and Katherine Willoughby (2018). Mission Change and State Tax Agency Efficiency: Meeting the Mark? Paper presented at the annual conference for the Association for Budgeting and Financial Management, Denver, Colorado, October 4-6.
- Lu, Elaine Yi and Katherine Willoughby (2019). Examining the Longer Term Impact of Performance Budgeting: A Longitudinal Analysis of Juvenile Justice Services in the United States. Paper presented at the annual conference for the American Society for Public Administration, Washington, DC., March 8-12.

- Hines, Robert, Rubin, Marilyn Marks and Katherine Willoughby (2019). Mission, Innovation and Results: Do Modern State Revenue Departments Meet the Mark? Paper presented at the annual Public Management Research Conference at the University of North Carolina at Chapel Hill, North Carolina, June 11-14
- Dzigbede, Komla, Sarah Beth Gehl and Katherine Willoughby (2019). Surviving Natural Disasters: U.S. Local Government Shifts in Agendas and Finances. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. September 26-28.
- Hines, Robert, Andrew Grandage and Katherine Willoughby (2019). Preparing for a Vibrant Future: Local Government Risk Management in Light of Climate Change. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. September 26-28.
- Lu, Elaine Yi and Katherine Willoughby (2019). The Paths of Performance-Informed Budgeting: Exploring the Performance-Policy-Budget Link. Paper presented at the annual conference for the Association for Budgeting and Financial Management, Washington, DC. September 26-28.
- Lu, Elaine Yi, Robert Hines and Katherine Willoughby (2021). Punctuated Equilibrium? The Performance-Funding Integration Reexamined. Paper presented at the annual conference of ASPA, Virtual. March 10.
- Hines, Robert, Andrew Grandage and Katherine Willoughby (2021). Treading Water: Coastal County Capital Planning and Adaptive Governance in the Face of Sea Level Rise. Paper presented at the annual conference of ASPA, Virtual. March 17.
- Willoughby, Katherine (2021). Panel Chair and Paper Co-Author: Social Justice and Public Budgeting. [Paper co-written with and presented by Melanie Waddell, Does FEMA Engage Contractors According to Preferences of Diversity, Equity and Inclusion?] Paper presented at the annual conference for the Association for Budgeting and Financial Management. Washington, DC. September 30.
- Willoughby, Katherine (2021). Panel Chair and Paper Co-Author: Budget Reforms, Equity and Return on Investment. [Paper co-written with Robert Hines and Elaine Yi Lu and presented by Robert Hines, Performance Budgeting and Juvenile Justice Programming: Interactions of Program Performance, Cost and Closure.] Paper presented at the annual conference for the Association for Budgeting and Financial Management. Washington, DC. October 1.
- Waddell, Melanie and Katherine Willoughby (2022). Practice What is Preached? FEMA Contracting to Advance Democratic Values. Paper presented at the annual conference for the American Society for Public Administration. Jacksonville, Florida. March 20.
- Rubin, Marilyn, John Bartle and Katherine Willoughby (2022). Equity in Budgeting: An Overview of U.S. State Initiatives. Paper presented at the annual conference for the American Society for Public Administration. Jacksonville, Florida. March 21.
- Hines, Robert, Elaine Yi Lu and Katherine Willoughby (2022). Re-examining the Impact of Performance Budgeting: The Program Perspective. Paper presented at the annual conference for the American Society for Public Administration. Jacksonville, Florida. March 21.
- Willoughby, Katherine (2022). Curating Budget Strategies in the Era of COVID-19: Comparing U.S. Cities Big and Small. Paper presented at the annual conference for the NextGen Public Finance. Atlanta, Georgia. May 19.

- Willoughby, Katherine (2022). Curating Budget Strategies in the Era of COVID-19: Comparing U.S. Cities Big and Small. Paper presented at the annual conference for the Association for Budgeting and Financial Management. Miami, Florida. September 22.
- Rubin, Marilyn, John Bartle and Katherine Willoughby (2022). Equity and Government Budgets. Paper presented at the annual conference for the Association for Budgeting and Financial Management. Miami, Florida. September 22.
- Grandage, Andrew, Robert Hines and Katherine Willoughby (2022). Treading Water: Planning for Sea Level Rise in Southeastern Coastal Counties. Paper presented at the annual conference for the Association for Budgeting and Financial Management. Miami, Florida. September 23.
- Dzigbede, Komla and Katherine Willoughby (2023). Assessing Local Fiscal Resilience to Natural Disasters in the United States. Paper presented at the annual conference for the Association for Budgeting and Financial Management. Denver, Colorado. October 26.
- Hines, Robert, Andrew Grandage and Katherine Willoughby (2023). What Drives Adaptation? Evidence from Sea Level Rise Planning in the Southeastern United States. Paper presented at the annual conference for the Association for Budgeting and Financial Management. Denver, Colorado. October 27.
- Willoughby, Katherine with Deborah Carroll, Akheil Singla and David Swindell (2023). Crowdsourcing a National ACFR Database. Panel participation at the annual conference for the Association for Budgeting and Financial Management. Denver, Colorado. October 28.
- Willoughby, Katherine and Elaine Yi Lu (2023). Gaps in Disaster Management: States as Critical Arteries of the U.S. Intergovernmental Emergency Management System. Paper presented at the annual conference for the Association for Public Policy Analysis and Management. Atlanta, Georgia. November 10.
- Willoughby, Katherine and Elaine Yi Lu (2024). Gaps in Disaster Management: States as Critical Arteries of the U.S. Intergovernmental Emergency Management System. Paper presented at the annual conference for the Public Management Research Conference. Seattle, Washington. June 29.
- Lu, Elaine Yi, Rebekah Lankford and Katherine Willoughby (2025). U.S. State Emergency Management: Budgeting Institutions and Government Performance Given Disasters Everywhere. Paper presented at the annual conference for the Association for Budgeting and Financial Management. Atlanta, Georgia. October 23-25.

Service Activities in Academic and Professional Organizations

- Willoughby, Katherine G. (1991) **Lecturer:** Quantitative Analysis in Public Administration. To graduate students at Department of Political Science, University of Georgia, Athens.
- Willoughby, Katherine G. (1991) **Lecturer:** Program Analysis in State Government: An Introduction to Tools and Techniques. Contract for instruction to the Georgia Department of Human Resources, Atlanta, Georgia (with C. Bradley Doss and Gregory D. Streib).
- Willoughby, Katherine G. (1992) **Panel Chair:** The Implementation and Management of Local Services at the Southern Political Science Association Annual Meeting, Atlanta, Georgia.
- Willoughby, Katherine G. (1993) **Lecturer:** Public Policy Issues in the United States. To visiting students from Kehl, Germany at the request of Dr. Gary T. Henry, Georgia State University, Atlanta, Georgia.

- Willoughby, Katherine G. (1993) **Panelist:** Budgeting in the State of Georgia. Legislative Awareness Workshop for Georgia Senate Subcommittee on Revenue Enhancement, Atlanta, Georgia.
- Willoughby, Katherine G. (1994) **Discussant:** State Budgeting Process in Georgia. The University Senate Budget Committee, Georgia State University, Atlanta, Georgia.
- Willoughby, Katherine G. (1994) **Lecturer:** The Process of Setting the State Budget. To Chinese delegation of government officials of the Hebei Province, for Greater China Gateways, Inc., Atlanta, Georgia.
- Willoughby, Katherine G. (1994) **Lecturer:** The Process of Cash Flow from Federal to State Levels. To Chinese delegation of government officials of the Hebei Province, for Greater China Gateways, Inc., Atlanta, Georgia.
- Owen, Scott, Katherine G. Willoughby, and Bea Yorker. (1995) **Panelist:** Using the World Wide Web in the Classroom. Service on Faculty Forum on Teaching and Learning for Georgia State University, Atlanta, Georgia.
- Willoughby, Katherine G. (1995) **Lecturer:** Using Statistics Knowledgeably, April 7. Contract for Instruction for Continuing Education, Labor Studies Program, College of Public and Urban Affairs, Georgia State University, Atlanta, Georgia.
- Willoughby, Katherine G. (1995) **Lecturer:** Conducting Effective Focus Groups, May 12. Contract for Instruction for Continuing Education, Labor Studies Program, College of Public and Urban Affairs, Georgia State University, Atlanta, Georgia.
- Willoughby, Katherine G. (1996) **Moderator:** Ethics: Future Prospects and Problems. Panel at Annual Meeting of the Southeastern Conference on Public Administration, Miami, FL.
- Willoughby, Katherine G. and Ross Rubenstein (1999) **Course Coordinator and Lecturer:** Local Government Fund Accounting and Budget System Training. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. May.
- Willoughby, Katherine G. and Ross Rubenstein (2000) **Course Coordinator and Lecturer:** Subnational Budgeting for Poverty Reduction Training. GSU, Andrew Young School of Policy Studies, International Studies Program. July-August.
- Willoughby, Katherine (2001) **Organizing Committee Member**, ABFM of ASPA.
- Willoughby, Katherine (2001-2006) **Member**, Georgia Consortium for Personal Financial Literacy, Atlanta, Georgia.
- Willoughby, Katherine (2002) **Lecturer:** Cash Management Practices in U.S. Governments, Budgeting and Fiscal Management. GSU, Andrew Young School of Policy Studies, Atlanta, Georgia. August 14.
- Willoughby, Katherine G. (2002) Budget Theory and Collective Decision-Making. **Discussant** for panel at the Annual Conference of the Association of Budgeting and Financial Management, Washington, DC. January 18.
- Streib, Greg and Katherine Willoughby (2002) Educating and Communicating with Consumers: Insight into the Needs of Georgia's Citizens. **Presentation** to the Georgia Consortium for Personal Financial Literacy, Equifax Building, Atlanta, Georgia. May 30.
- Willoughby, Katherine (2002) **Lecturer:** Policy and Politics in State Budgeting. Graduate Program in Public Administration College of Urban Planning and Public Affairs University of Illinois at Chicago, Chicago, Illinois. November 21.
- Willoughby, Katherine (2004) **Training and Lecturer:** Fiscal Policy Program, GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. August 3 and 12.

- Willoughby, Katherine (2004) **Course Coordinator and Lecturer:** Modern Public Expenditure Program for Thai Budgeting Officials. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. September 20 to October 1.
- Willoughby, Katherine (2005) **Panelist:** The Government Performance Project: Lessons from the States 2005 at the Annual Conference of the American Society for Public Administration in Milwaukee, Wisconsin, April 3.
- Willoughby, Katherine (2005) **Lecturer:** Grading the States: Results from the 2005 Survey presented to the Georgia Consortium for Personal Financial Literacy at the Andrew Young School of Policy Studies. March 31.
- Willoughby, Katherine (2005) **Interview:** Performance Based Budgeting in the States telephone interview by Nick Uchalik, legislative staff to Texas Congressman Henry Cuellar, regarding performance based budgeting initiatives in state governments. June 27.
- Willoughby, Katherine (2005) **Panelist:** The Government Performance Project: Lessons from the States 2005 at the Governing Conference, New York, NY. October 5.
- Willoughby, Katherine (2005) **Discussant:** Session 11: Financial Management in the Netherlands, at the Annual Conference of the Association of Budgeting and Financial Management, Washington, DC. November 10.
- Willoughby, Katherine (2006) **Invited Speaker** to the University of Georgia, School of Public and International Affairs, Board of Visitors Lunch regarding research and teaching career at Georgia State University since graduating with Ph.D. in Public Administration from the University of Georgia in 1991, April 28.
- Willoughby, Katherine (2006) **Course Coordinator and Lecturer:** Public Budgeting and Fiscal Management for Budgeting and Finance Officials in Guatemala City, Guatemala. With the Poverty and Growth Program of the World Bank Institute (WBI), Guatemala City, Guatemala. May 1-4 and July 10-15.
- Willoughby, Katherine (2006) **Course Coordinator and Lecturer:** Public Budgeting and Fiscal Management for Budgeting and Finance Officials from African and Other Countries, GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. August 14-25.
- Willoughby, Katherine (2006) **Lecturer:** Public Budgeting: Best Practices for Budgeting and Finance Officials from Sudan. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. September.
- Willoughby, Katherine with John Thomas, Carolyn Bourdeaux and Theodore Poister (2006) **Panelist:** Strategic Management Using the Balanced Scorecard Conference hosted by the PAUS Public Performance and Management Group. GSU Campus. October 23.
- Willoughby, Katherine (2006) **Lecturer:** Budgeting and Public Finance Clinic, Atlanta, Georgia.
- Willoughby, Katherine (2006) **Lecturer:** Public Budgeting: Best Practices for Budgeting and Finance Officials from China, December. GSU, Andrew Young School of Policy Studies, Atlanta, Georgia.
- Willoughby, Katherine (2004-2006) **Treasurer:** Association for Budgeting and Financial Management.
- Willoughby, Katherine (2007) **Course Coordinator and Lecturer:** Public Budgeting and Fiscal Management for Budgeting and Finance Officials from African and Other Countries, August. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia.

- Willoughby, Katherine (2007) **Invited Speaker:** Performance Measurement Use in State Governments for AGA Performance Measurement Conference. Phoenix, Arizona. September 24.
- Willoughby, Katherine (2007) **Moderator:** Roundtable on Funding Local Governments Through State Grants for the GSU, Andrew Young School of Policy Studies, Fiscal Research Center. October 3.
- Willoughby, Katherine (2007) **Panel Discussant:** The Impact and Integration of Performance Budgeting at the Annual Meeting of the Association for Budgeting and Financial Management at the Washington Marriott, Washington, DC. October 26.
- Willoughby, Katherine (2007-2010) **Fellow:** GSU Center for Teaching and Learning. Leading writing intensive and critical thinking initiative in the Andrew Young School of Policy Studies for undergraduate programs in the Departments of Economics and Public Administration and Urban Studies.
- Willoughby, Katherine (2007-2008) **Principal Investigator:** Enhancing the Linkage between Writing and Critical Thinking Skills in Undergraduate Courses in the Andrew Young School. Examine AYSPS undergraduate courses for writing intensive, critical thinking exercises; develop writing intensive courses.
- Willoughby, Katherine (2008) **Presentation:** Georgia Money Management: Examination of State Pension Management, OPEB Forum for State of Georgia legislative and executive branch policymakers and staff. PMAP Public Performance and Management Group, Atlanta, Georgia. February 6.
- Willoughby, Katherine (2008) **Lecture and Presentation:** Principles of Local Government Planning and Budgeting Processes, for the Workshop on *Fiscal Decentralization: A Review of Concepts and Applications for Lao PDR*. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. March 6.
- Willoughby, Katherine (2008) **Lecture and Presentation:** Financial Management Capacity in U.S. State Governments: Assessing GPP Grades for the 40th annual Georgia Fiscal Management Council Conference. Center for Continuing Education, University of Georgia, Athens, Georgia. April 21.
- Willoughby, Katherine (2008) **Lecture and Presentation:** Reaching and Maintaining Structural Balance: Leaders in the States for the Fiscal Research Center Conference on *State and Local Tax Policy – Out of the Box*. GSU, Andrew Young School of Policy Studies, Fiscal Research Center, Atlanta, Georgia. May 14.
- Willoughby, Katherine (2008) **Lecture and Presentation:** Budget Planning and Management for the USAID Training Workshop on *Fiscal Policy and Management*. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. June.
- Willoughby, Katherine (2008) **Briefing:** Revenue Implications for a City of Dunwoody for The League of Women Voters of DeKalb County and the DeKalb Chamber of Commerce *Public Forum*. Georgia Perimeter College (Building C, Auditorium), DeKalb County, Georgia. July 12.
- Willoughby, Katherine (2008) **Invited Lecture:** Grading the States, 2008 for the Georgia Consortium for Personal Financial Literacy. Atlanta, Georgia. September 25.
- Willoughby, Katherine (2008) **Participant and Briefing:** GPP Money Management Grades for the Best Value Task Force, Georgia General Assembly. Atlanta, Georgia. October 7.

Willoughby, Katherine (2004-2008) **Member**, *Public Administration Review* Editorial Board.

Willoughby, Katherine (2007-2008) **Vice Chair** and **2008 Chair Elect**: Association for Budgeting and Financial Management.

Willoughby, Katherine (2009) **Lecture and Presentation**: Best Practices for Effective Local Government Planning and Budgeting, for the Workshop on *Fiscal Decentralization: A Review of Concepts and Applications*. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. February 3.

Willoughby, Katherine (2009) **Panel Chair**: Performance Budgeting in the United States: Future Possibilities for Advancing Government Results. Panel chair at the Annual Conference for the Association for Budgeting and Financial Management, Washington, DC, September 24-26.

Willoughby, Katherine (2009) **Panel Participant**: Commentary: Ensuring Responsible Spending of Recovery Act Funds, at the IBM Center for the Business of Government Conference: Examining the Obama Administration Themes for a High-Performing Government, Washington, DC. November 9.

Willoughby, Katherine (2007-2009) **Member**, *State and Local Government Review* Editorial Board.

Willoughby, Katherine (2009) **Chair**: Association for Budgeting and Financial Management, Washington, DC. September 24-26.

Willoughby, Katherine (2010) **Panel Chair**: Local Governments under Stress and Incorporation Demand. At the annual conference of the Southern Political Science Association. Atlanta, Georgia. January 8.

Willoughby, Katherine (2010) **Panel Moderator**: Advancing the Results of Government Operations: Using Performance Budgeting in the United States. Panel at the annual conference of the American Society for Public Administration titled, *Invigorating Public Service for Change*. San Jose, California. April 9-13.

Willoughby, Katherine (2010) **Co-Chair**: Sixth TransAtlantic Dialogue, Siena, Italy, June.

Willoughby, Katherine (2010) **Course Coordinator, Lecturer and Presenter**: Public Budgeting and Fiscal Management, GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. July-August.

Willoughby, Katherine (2011) **Invited Lecture**: Governmental Budgeting: Current Methods for Managing through Fiscal Crisis. Cobb County Managers' Retreat, Ben Robertson Community Center, Kennesaw, Georgia. February 17.

Willoughby, Katherine (2011) **Lectures and Presentations**: Vietnam: Public Financial Management. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. April.

Willoughby, Katherine (2011) **Course Coordinator, Lectures and Presentations**: Public Budgeting and Fiscal Management. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. July-August.

Willoughby, Katherine (2011) **Lecturer**: Best Practices in Performance Budgeting: Country Experiences. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. September 27.

Willoughby, Katherine (2011) **Lecturer**: Best Practices in Performance Budgeting: Country Experiences. GSU, Andrew Young School of Policy Studies, International Studies Program, Atlanta, Georgia. November 1-2.

- Willoughby, Katherine (2011) **Editor:** Symposium on Performance-Based Budgeting in the United States in *Public Administration Review*. “PBB—Works Like the BCS?” in *Public Administration Review* (May/June) 2011: 352-355; included the following articles:
- Philip Joyce, “The Obama Administration and PBB: Building on the Legacy of Federal Performance-Informed Budgeting? With commentary by Christopher Mihm, Managing Director, Strategic Issues, U.S. Government Accountability Office (pp. 356-369).
Awarded 2012 Joseph Wholey Award from the American Society for Public Administration’s Center for Accountability and Performance.
 - Yilin Hou, “State Performance-Based Budgeting in Boom and Bust Years: An Analytical Framework.” With commentary by Scott Pattison, Executive Director, National Association of State Budget Officers (pp. 370-390).
 - Alfred Ho, “PBB in American Local Government: It’s More Than a Management Tool.” With commentary by Donald Gloo, Senior Management Associate, ICMA Center for Performance Measurement. (pp. 391-404).
- Willoughby, Katherine (2012) **Lecturer:** Public Budgeting and Finance. GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia. June 6.
- Willoughby, Katherine (2012) **Course Coordinator, Lectures and Presentations:** Public Budgeting and Finance Management. GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia. July-August.
- Willoughby, Katherine (2013) **Lectures and Presentations:** Training in Public Budgeting and Financial Management. GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia. Spring and Summer.
- Willoughby, Katherine (2013) **Chair:** Sponsored Panel 2: Executive Budgeting at the State and Local Levels, at the Annual Conference of the Association for Budgeting and Financial Management, Washington, DC., October 13.
- Willoughby, Katherine (2013) **NAPA Fellow:** Voted into National Academy of Public Administration as a Fellow.
- Willoughby, Katherine (2014) **Panelist:** Finance-Developing and Using Long-Range Financial Plans, at the Governing Georgia Leadership Forum, Atlanta, Georgia, May 21.
- Willoughby, Katherine (2014) **Lecture:** Training in Public Budgeting and Financial Management. GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia. Summer.
- Willoughby, Katherine (2014) **Lectures and Presentations:** Certification Courses in Budgeting and Financial Management for Government Finance Officers for GSU, Andrew Young School of Policy Studies, Center for State and Local Finance, Atlanta, Georgia.
- Willoughby, Katherine (2015) **Lecture:** Course in Project Management and Program Evaluation for Officials from Philippines for GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia, January 22.
- Willoughby, Katherine (2015) **Co-Coordinator and Lecturer:** Global Training Program for Officials from the Guangdong Provincial Department of Auditing, with Dean Larry Berman, for GSU, Honors College, Atlanta, Georgia, February 2-24.
- Willoughby, Katherine (2015) **Lecture and Presentations:** Certification Courses in Budgeting and Financial Management for Government Finance Officers for GSU, Andrew Young School of Policy Studies, Center for State and Local Finance, Atlanta, Georgia, July.

- Willoughby, Katherine (2015) **Panelist:** National Academy of Public Administration, Washington, D.C. *Defining Intergovernmental Issues for the 2016 Presidential Transition: Intergovernmental collaboration in 2016*. With Scott Pattison, Executive Director and CEO, National Governors Association and Mark Pisano, Professor of Practice of Public Administration, Price School of Public Policy, USC, CA.
- Willoughby, Katherine (2016) **Lecture and Presentation:** *Public Budgeting: Mechanics and Reform*. Mandela Washington Fellowship for Young African Leaders for GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia, July 11.
- Willoughby, Katherine (2016) **Technical Coordinator and Lecturer:** Public Debt Management Training Course, for GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia, August 22-September 2.
- Willoughby, Katherine (2016) **Lecture and Panelist:** Certification Courses in Budgeting and Financial Management for Government Finance Officers for GSU, Andrew Young School of Policy Studies, Center for State and Local Finance, Atlanta, Georgia, November 1-4.
- Willoughby, Katherine (2013-2016) **Member:** *Public Administration Review* Editorial Board.
- Willoughby, Katherine (2017) **Curriculum Development and Lecturer:** Center of Excellence, for GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia, January 30.
- Willoughby, Katherine (2017) **Discussant:** American Society for Public Administration, Atlanta, Georgia. Panel: *Cutback Budgeting and Patterns of Response to Fiscal Stress*. March 20.
- Willoughby, Katherine (2018) **Convener and Presenter:** Network of Schools of Public Policy, Affairs and Administration, Los Angeles, California. Panel: *From Chalkboard to Blackboard: Engaging Disruption to Advance Student Learning in a Disruptive State*. October 10-13.
- Willoughby, Katherine (2019) **Discussant:** American Society for Public Administration, Washington, D.C. Panel: *Refining and Redefining Performance and Accountability of Local Governance*. Monday, March 11.
- Willoughby, Katherine (2019) **UGA SPIA Representative and Participant:** Emergency Management/Homeland Security Higher Education Regional Academic Collaborative Region IV, to build awareness and collaborate with faculty, students, and researchers working with emergency management practitioners. Georgia State University, Andrew Young School of Policy Studies. Atlanta, Georgia. June 25.
- Willoughby, Katherine (2019) **Member:** NAPA Standing Panel on Intergovernmental Systems. Developed statement for Terry Gerton, NAPA President and CEO, presented to Congress on July 23, 2019, *Restoring the Partnership: The Future of Federalism* accessible at: (<https://www.youtube.com/watch?v=FV3rIJfc850>).
- Willoughby, Katherine (2019) **Lecturer:** Public Performance Budgeting: Principles and Use, for GSU, Andrew Young School of Policy Studies, International Center for Public Policy, Atlanta, Georgia, July 25 and August 16.
- Willoughby, Katherine (2019) **Panelist:** Association for Budgeting and Financial Management, Washington, D.C. Panel: *Challenges in Teaching Public Budgeting and Financial Management at the Doctoral Level*. September 27.

- Willoughby, Katherine (2019) **Panelist:** NASPAA, Los Angeles, California. Panel: *How NASPAA Universal Required Competencies Link with Public Budgeting and Finance Course Competencies*. October 18.
- Willoughby, Katherine (2020) **Invited Speaker:** Staying Afloat: Planning and Managing Climate Change and Sea Level Rise Risk in Florida's Coastal Counties, research coauthored with UGA SPIA PhD Candidates Robert Hines and Andrew Grandage, for the PhD Student Speaker Series of the Martin School of Public Policy and Administration, University of Kentucky. January 30-31.
- Willoughby, Katherine (2020) **Webinar Creation and Presentation:** Disaster Recovery, for the Carl Vinson Institute of Government, Local Government Financial Management and Leadership Program, June 17.
- Willoughby, Katherine (2020) **Panelist:** Contributing to the New Civic Square through Incorporating Social Equity and Civic Engagement into Public Budgeting Courses with Skip Krueger, University of North Texas; Helisse Levine, Long Island University; and Charles Menifield, Rutgers University at the virtual NASPAA Conference, September 18.
- Willoughby, Katherine (2020) **Panelist:** Collaborative Doctoral Courses in Public Budgeting and Finance with Phil Joyce, University of Maryland, Yilin Hou, Syracuse University, and Kurt Thurmaier, NIU at the virtual NASPAA Conference. October 21.
- Willoughby, Katherine (2020) **Discussant:** Emerging Scholars Panel. At the virtual Association for Budgeting and Financial Management Conference. September 25.
- Willoughby, Katherine (2021) **Discussant:** "Priority Based Budgeting: An Honest Broker among Municipal Departments?" by David Mitchell at the virtual Public Finance Consortium, May 28.
- Willoughby, Katherine (2021) **Moderator:** UGA MPA Human Rights & Democratic Values Virtual Panel, July 19.
- Willoughby, Katherine (2021) **Panel Discussant:** Local Level Finances and Development Decision Making at the annual conference of SECOPA, Virtual, September 23.
- Willoughby, Katherine (2021) **Panel Chair:** New Challenges and Strategies for Policy Institutions Supporting Intergovernmental Fiscal Relations at the annual conference of the ABFM, Washington, D.C., October 1.
- Willoughby, Katherine, with Yilin Hou, Phil Joyce and Kurt Thurmaier (2021) **Panel Discussant:** Public Budgeting and Financial Management: Consortium for Doctoral Course Series at the annual conference of NASPAA, Virtual, October 25.
- Willoughby, Katherine, with Meagan Jordan, Craig Maher and Bruce McDonald (2022) **Panel Convener and Panelist:** *Pushing Practice in Class: Learning about Public Budgeting and Finance in Real Time* at the annual conference of NASPAA, Chicago, Illinois. October 21.
- Willoughby, Katherine and Jos Raadschelders (2023) **Co-Editors in Chief, Public Administration Review**, beginning July 1.
- Willoughby, Katherine (2023). **Conference Chair:** Annual conference of SECOPA, Atlanta, Georgia, September.
- Willoughby, Katherine (2023). **Panelist:** *Mind the Gap: Journal Editors Tell Where Research is Needed* at the annual conference of SECOPA, Atlanta, Georgia. September 28.
- Willoughby, Katherine (2023). **Panelist:** *Journal Editors Roundtable* at the annual conference of ABFM, Denver, Colorado. October 28.

Willoughby, Katherine (2025). **Panelist:** *Publishing Research in an Academic Journal* at the UGA Public Service & Outreach Scholarship Academy, Athens, Georgia. January 14.

Willoughby, Katherine (2025). **Panelist:** *Publishing in Public Administration* at the annual conference of the ASPA, Washington, D.C., March 27-30.

Willoughby, Katherine (2025). **Panelist:** *Publishing in Public Administration* at ASPA Fellows Forum, Online September 15.

Willoughby, Katherine (2025). **Member:** Public Finance Mini-Conference Planning Committee for annual conference in Athens, Georgia, May 2026.

Willoughby, Katherine (2025). **Invited Speaker:** *Public Performance Budgeting: Innovation and Sedimentation* at the annual conference of the GGFOA, Athens, Georgia. October 13.

Willoughby, Katherine (2025). **Member:** ABFM Planning Committee for annual conference in Atlanta, Georgia, October 23-25. University of Georgia co-host with Georgia State University.

Willoughby, Katherine (2026). **Panelist:** *Editors' Roundtable on Publishing in Public and Nonprofit Management* at the annual conference of the PMRC, Washington, D.C., June 4.

Manuscript Reviewer

- International Journal of Public Leadership (since 2021)
- Journal of Policy Analysis and Management (since 2002)
- Journal of Public Administration Research and Theory (since 2003)
- Journal of Public Affairs Education (since 2020)
- Journal of Public Budgeting, Accounting and Financial Management (since 2020)
- Journal of Public and Nonprofit Affairs (since 2021)
- Public Administration (since 2021)
- Public Administration and Development (since 2021)
- Public Administration Review (since 1997)
- Public Budgeting & Finance (since 1998)
- Public Finance Review (since 2023)
- Public Performance & Management Review (since 2018)
- State and Local Government Review (since 1996)
- Urban Affairs Review (since 2002)

Editorial Board Member

- Financial Accountability & Management
- Journal of Public Affairs Education
- Journal of Public Budgeting, Accounting and Financial Management
- Public Budgeting & Finance
- Public Finance
- Public Finance and Management
- International Journal of Public Administration

Service

Departmental Service

PhD Program Director, 2021-present
Co-Chair, 2021 PADP Faculty Search, Public Management
Member, 2019 and 2021 Fall, PADP Faculty Executive Committee
Chair, 2017-2018. 2020 PADP Faculty Executive Committee
Member, 2017-2019 PADP MPA Admissions Committee
Chair, 2017, 2019, 2020 PADP Faculty Search, Public Budgeting & Finance and/or Public Management

School Service

Member, 2018-2022 Teaching Award Committee
Member, 2018-2019 SPIA Council

University Service

Member, 2019-2022 Special Professorship Committee
Member, 2019-2022 Social & Behavioral Sciences University Review Committee
Chair, Fall 2022 Academic Program Review Committee, College of Public Health, Department of Health Policy and Management

Podcasts, Blogs, Media and Other Contributions

- Willoughby, Katherine (2018). **Expert** for Journalist: Quoted in Politifact Georgia, Atlanta Journal Constitution, “Atlanta’s finances: Really the best in 40 years?” By Jon Greenberg, Friday, January 12. Available at:
<http://www.politifact.com/georgia/statements/2018/jan/12/keisha-lance-bottoms/atlantas-finances-best-40-years/>
- Willoughby, Katherine (2019). **Expert** for Talk-in Sirius Business Radio Knowledge@Wharton regarding the economic effects of the U.S. federal government shutdown and impacts on businesses. January 17.
- Willoughby, Katherine (2020). **Blog Entry**: *An Intergovernmental Web and Effective Disaster Response: Difficult but Possible*. For Panel on Intergovernmental Systems, National Academy of Public Administration. April 2.
- Willoughby, Katherine and Elaine Yi Lu (2020). **Author Interview and Presentation**: ASPA BookTalk: *Public Performance Budgeting: Principles and Practice*. July 9.
- Willoughby, Katherine (2020). **Blog Entry**: *Public Leadership American Style: And the Oscar Goes To...* For The Government Finance Research Blog, University of Illinois, Chicago. August 3. Accessible at: <https://gfrf.uic.edu/public-leadership-american-style-and-the-oscar-goes-to/>
- Willoughby, Katherine (2021). **Blog Entry**: *Comfortable Being Uncomfortable: Effective Local Government Disaster Management*. For The Government Finance Research Blog, University of Illinois, Chicago. January 11. Accessible at:
<https://gfrf.uic.edu/comfortable-being-uncomfortable-effective-local-government-disaster-management/>

- Willoughby, Katherine (2021). **Podcast:** *Six Strategies to Build Resilient Communities*. For the National Academy of Public Administration Management Matters Podcast. January 11. <https://napawash.buzzsprout.com/1073332/7186351-6-strategies-to-build-resilient-communities-with-katherine-willoughby>
- Willoughby, Katherine (2021). **Guest Expert:** *Economic Recovery Under President Biden*. For Wisconsin Public Radio “Central Time”. January 22. <https://www.wpr.org/shows/economic-recovery-under-president-biden-remembering-hank-aaron-surge-home-rentals>
- Willoughby, Katherine (2021). **Webinar Panelist:** The Financial Challenges of State Governments in the U.S. amid the Global Pandemic. For The Governors Association of Korea. April 20. Youtube Link: <https://youtu.be/i5HZ72RKADE>
- Willoughby, Katherine (2021). **Faculty Judge:** Intersociety Debate of Georgetown Philodemic Society and UGA Phi Kappa Literary Society on the topic: *Be it hereby resolved: The United States government should provide a universal basic income*. April 22.
- Willoughby, Katherine (2021). **Moderator:** NAPA Intergovernmental Systems Panel Discussion, *How to Build a More Resilient, Diverse and Secure Supply Chain*. Speakers included: William Burel, Stephen Hamill, and John Bartrum. April 30.
- Willoughby, Katherine (2022). **Roundtable Participant:** *Preparing for Future Shocks: Renewing Investments in Emergency Preparedness*. IBM Center for the Business of Government. September 20. Final report accessible at: <https://www.businessofgovernment.org/report/partnering-resilience>
- Willoughby, Katherine (2023). **Academic Program Review Committee:** Arizona State University, School of Public Affairs, with members Dr. Juliet Musso, University of Southern California; Dr. Patria de Lancer Julnes, University of New Mexico; and Ms. May Mgbolu, Arizona Center for Economic Progress. February-April.
- Willoughby, Katherine (2023). **Webinar:** *Let's Talk Performance*. For the National Center for Public Performance. Accessible on YouTube at: https://www.youtube.com/playlist?list=PLHrYalu9nJOc_liCMcTnY0ShRnLDZ6_HW
- Willoughby, Katherine (2024). **On PAR Podcast Moderator:** First episode interviews Drs. Karen Sweeting and Brittany Haupt on their research published in Public Administration Review, “Overcoming neutrality as an organizational learning impediment,” January 22. All On PAR podcasts are available on: Spotify: <https://open.spotify.com/show/7KKRYZaxlwFsFIPH1YOoRM> and on Apple Podcasts: <https://podcasts.apple.com/us/podcast/on-par/id1772370683>.
- Willoughby, Katherine with Rich Callahan (2024). **Discussants:** NAPA Management Matters Podcast, August 23. Regards the NAPA Intergovernmental Systems Panel’s production of the report, *Reducing Homelessness in the United States: An Intergovernmental Challenge*, available at: <https://napawash.org/podcasts/intergovernmental-approaches-to-homelessness-with-rich-callahan-and-katherine-willoughby>
- Willoughby, Katherine and Elaine Yi Lu (2024). **Guest Column:** *State Emergency Management Agency Performance*. For Barrett & Greene <https://www.greenebarrett.com/guest-column/state-emergency-management-agency-performance>
- Willoughby, Katherine, Robert Hines, Andrew Grandage and Mathew Hauer (2024). **Guest Column:** *Preparing Today for Rising Tides Tomorrow*. For Barrett & Greene <https://www.greenebarrett.com/guest-column/preparing-today-for-rising-tides-tomorrow>

Supervision of Doctoral Dissertations of University of Georgia Students

- Member**, Dissertation Committee of *Mikhail Ivonchyk*, “Gubernatorial Agendas and Fiscal Policy.” – defended Fall, 2018; graduated; Assistant Professor, SUNY, Albany.
- Member**, Dissertation Committee of *Jekyung Lee*, “Risks, Signals, and Information: An Empirical Analysis of Credit Outlooks in the Municipal Bond Market.” – defended Spring, 2020; graduated; Assistant Professor, Chungnam National University (CNU), Daejeon, South Korea.
- Chair**, Dissertation Committee of *Andrew Grandage*, “Program Time Budgeting: Earned Value Management Application by Governments in the United States.” – defended Summer, 2020; graduated; Assistant Professor, Western Carolina University.
- Member**, Dissertation Committee of *Aravinda Karunaratne*, “Private Investments in transportation Infrastructure, Public Private Partnerships in Developing Countries: Attraction Factors and Strategies.” – defended Spring 2022; graduated; Consulting.
- Member**, Dissertation Committee of *Brianna Yoder*, “Representation is Not Sufficient: Five Essays Considering Active Representation by Women in U.S. Nonprofit Organizations.” – defended Summer 2022; graduated; Assistant Professor of Instruction, University of Texas, San Antonio.
- Chair**, Dissertation Committee of *Robert Hines*, “A World with More Water: Three Essays on Flood Damage and Climate Change Adaptation by U.S. Local Governments.” – defended Summer 2023; graduated; Assistant Professor, University of North Carolina, Charlotte.
- External Member**, Dissertation Committee of *John Stavick*, Indiana University, Bloomington, Dissertation, “The Long-Term Consequences of State Budget Balancing Decisions.” – defended Spring 2023; graduated; Assistant Professor, Oakland University, Michigan.
- Member**, Dissertation Committee of *Kyoung-cheol Casey Kim*. “Essays on Technology, Innovation, and Government.” – defended Spring 2024; graduated.
- Member**, Dissertation Committee of *Colt Jensen*. “Rurality in Public Administration: Conceptualization, Measurement, and Implications for Organizational Capacity and Networking Behavior.” – defended Summer 2024; graduated; Assistant Professor, University of North Carolina, Chapel Hill.
- Member**, Dissertation Committee of *Su Young Choi*. – defended Spring 2025; graduated; Assistant Professor, University of Wyoming
- Chair**, Dissertation Committee of *Alejandra Rodas Gaiter*. – defended Spring 2025; graduated; Deputy Secretariat for Institutional Strengthening (Subsecretaría Distrital de Fortalecimiento Institucional), Bogotá, Columbia
- Chair**, Dissertation Committee of *Melanie Waddell*. Dissertation in Progress.
- Chair**, Dissertation Committee of *Dotun Seyingbo*. Dissertation in Progress.

Courses Taught at University of Georgia

Graduate-Doctoral Courses

- PADP 9200 Independent Study in Public Budgeting, Spring 2018, Summer 2019, Spring 2025
- PADP 8830 Seminar in Public Budgeting, Fall, 2018, Fall 2020, Fall 2021¹

¹ This course was offered in Fall 2021 to doctoral students specializing in public budgeting and finance from public affairs programs across the nation as part of the Doctoral Course Consortium comprised of multiple university

Graduate-Masters Courses

- PADP 6930 Public Financial Administration, Spring & Fall, 2018, Fall, 2019, Fall 2020, Spring & Fall, 2021, Fall 2022, Spring 2023, Fall 2023, Spring 2024, Spring 2025, Fall 2025
- PADP 6960 Public Management, Fall, 2017, Spring, 2019, Fall, 2019, Spring 2020, Spring 2026

partners. Founding members of the Consortium include Yilin Hou (Syracuse University), Phil Joyce (University of Maryland), Kurt Thurmaier (Northern Illinois University), and Katherine Willoughby (University of Georgia).